

KEYNOTE SPEAKER
Chester Butterworth



Royal Navy Innovation & Technology Needs

Chester Butterworth

Head of Strategy – Disruptive Capabilities and Technologies Office



Overview of Royal Navy innovation

Real-world examples

Towards the Future

Questions



Who are we?



We are problem led

User problems, operational impact, improving War Dev



Field, learn, repeat

Prototype development



We challenge 'the system'

to do things differently/ better



We work with others to deliver change

working with the whole RN in tech



We help bring the Future Closer

Horizon scanning



DCTO Values Values & Principles



DCTO are problem led, delivering frequently and adapting to ensure relevance and impact.

**Problem
over
Product**

**Learning
over
Inertia**

DCTO enables a growth mindset with leadership, trust and empowerment at all levels. Combatting 'learned helplessness'.

**DCTO
Values**

DCTO values individuals and their interactions over processes and transactions.

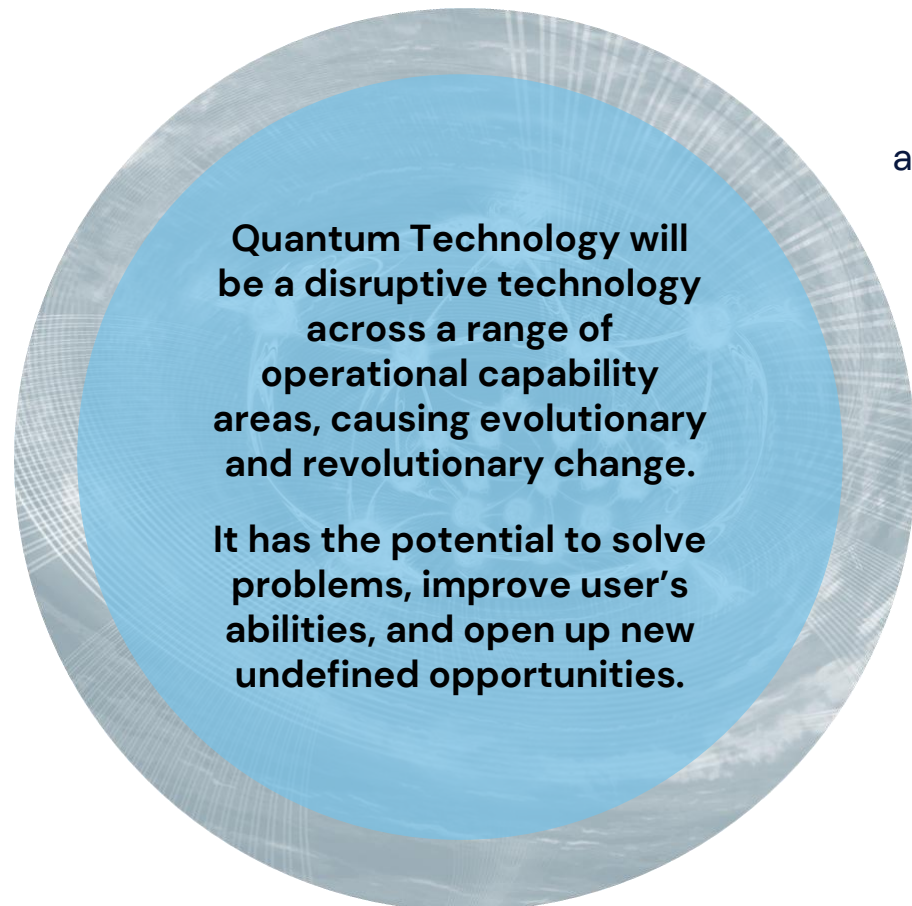
**People
over
Process**

**Action
over
Failure**

DCTO tolerates failure in order to learn from it and rapidly progress. No blame culture.

Quantum Technology Programme

Be the bearer of Quantum innovation, not the Victim



The Goal:

To accelerate the applicability and readiness of Quantum Technology for Maritime application.

Programme Structure:

- 2 Year programme:
- Projects running an Agile Scrum approach of Project Increments & OKRs



Approach:

- Synthesise existing technology development into a Quantum NavyPODS.
- Collaborate with innovators & users to conduct Maritime relevant RD&E.
- Bridge the valley or pivot to address specific findings from the doing.



Transformation Office

Not delivering AI capabilities directly but instead making improvements to the RN so that AI capabilities can be adopted across the board.



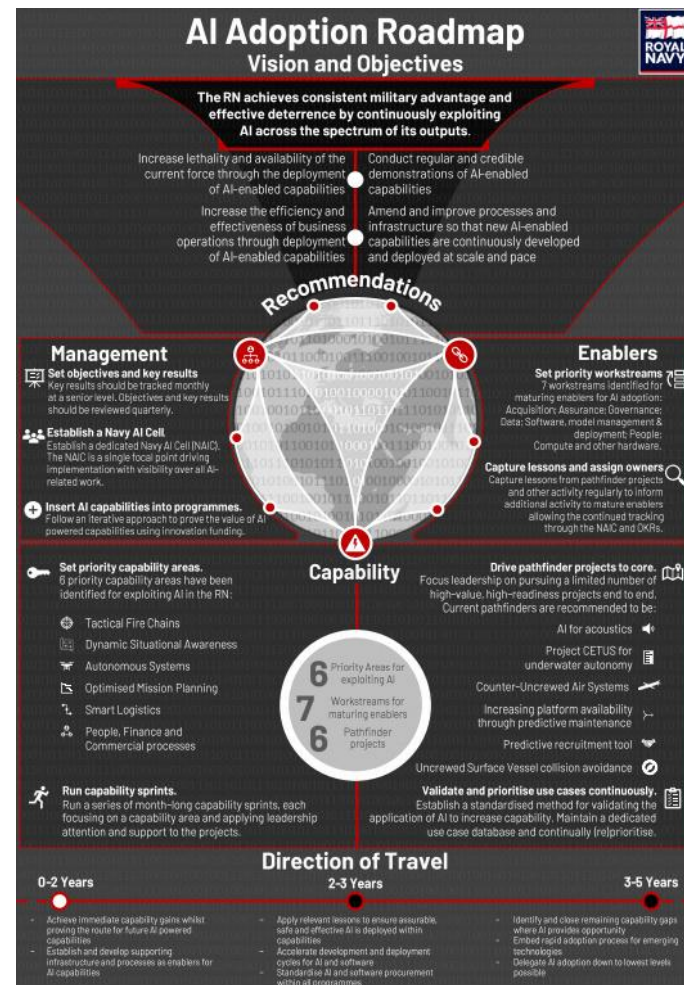
Enablers

How do we improve key dependencies for AI use across the RN? (Data, People, Assurance, Governance, Hardware, Software, Acquisition). NAIC Plans for incremental and larger changes.



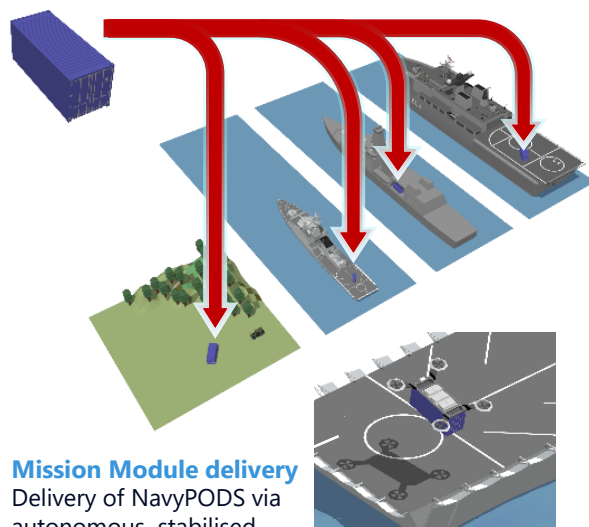
Capability Development

Support & advise AI pathfinder projects as well as learn from their experience. Wider support and advice where capacity allows. Coherency activities both internally and externally to RN.

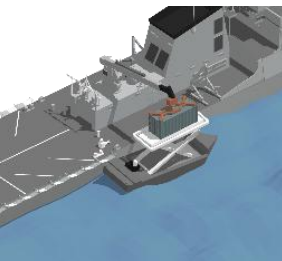








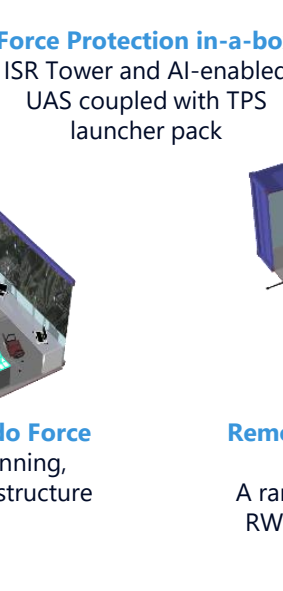
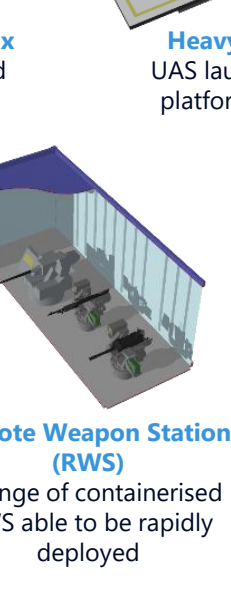
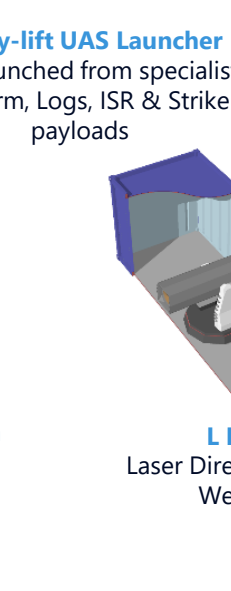
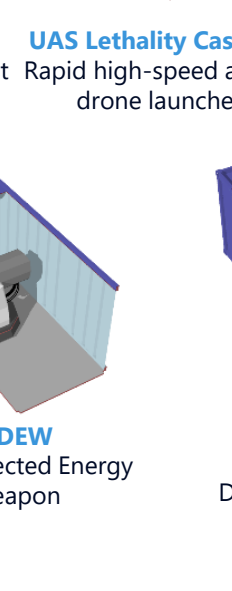
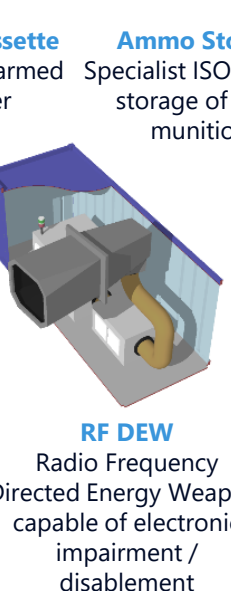
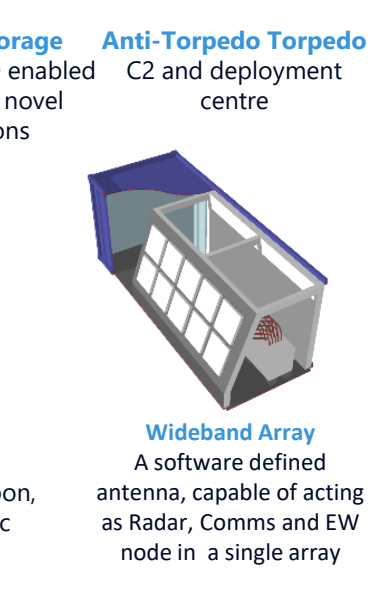



Modularity

Interchangeable, iterative upgrades provide rapid ISR, Logistics, Strike and Protection options to a range of platforms including THUNDERBIRD 2, RFA, OPV, T26, T31, etc and FCF



Mission Module delivery
Delivery of NavyPODS via autonomous, stabilised platforms or L-UAS, providing rapid, flexible ship-to-shore or ship-to-ship positioning

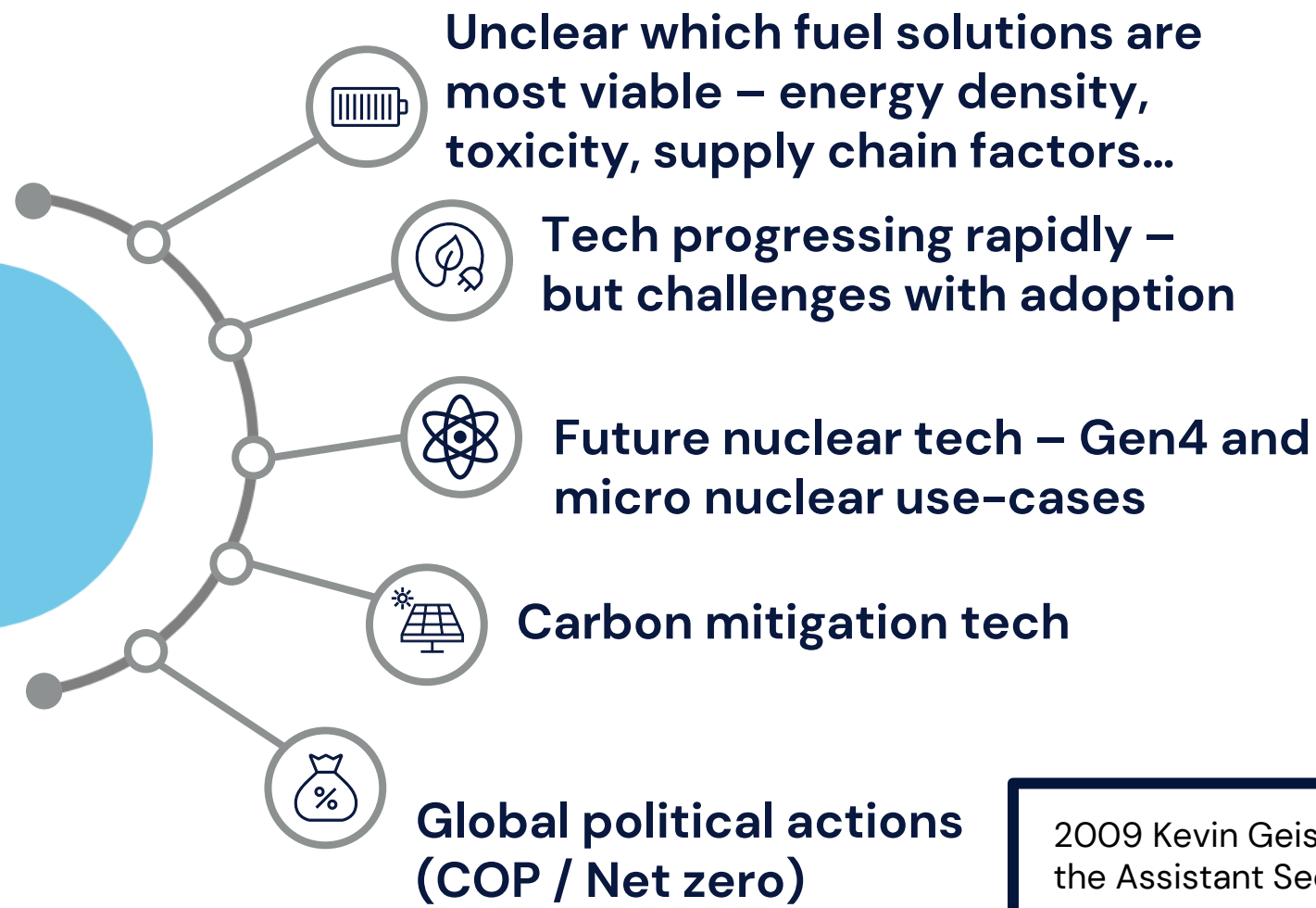


 <p>Force Protection in-a-box ISR Tower and AI-enabled UAS coupled with TPS launcher pack</p>	 <p>XLUUV-in-a-box LUSV container & support</p>	 <p>MCM/MHC-in-a-box Sonar / Mine neutralising / C2 capability</p>	 <p>Factory-in-a-box In-situ creation of complex parts or tools</p>	 <p>Bio-Containment Bays Specialist equipment for CBRN isolation</p>	 <p>Embassy-in-a-box Secure administration kiosks to support Embassy / MDI activities</p>
 <p>Future Commando Force FCF support planning, Agile C2 and infrastructure</p>	 <p>Remote Weapon Station (RWS) A range of containerised RWS able to be rapidly deployed</p>	 <p>Heavy-lift UAS Launcher UAS launched from specialist platform, Logs, ISR & Strike payloads</p>	 <p>UAS Lethality Cassette Rapid high-speed armed drone launcher</p>	 <p>Ammo Storage Specialist ISO enabled storage of novel munitions</p>	 <p>Anti-Torpedo Torpedo C2 and deployment centre</p>
	 <p>L DEW Laser Directed Energy Weapon</p>	 <p>RF DEW Radio Frequency Directed Energy Weapon, capable of electronic impairment / disablement</p>	 <p>Wideband Array A software defined antenna, capable of acting as Radar, Comms and EW node in a single array</p>		



Power & Energy

Under the RN's CC&S Plan



2009 Kevin Geiss, US program director for energy security in the Office of the Assistant Secretary of the Army for Installations and Environment:

\$2.19 per gallon for fuel (the price paid at home) up to \$400 per gallon for fully burdened cost of fuel (cost burden at point of use).

NavyX: The Royal Navy's Autonomy, Lethality & Innovation Accelerator



"Autonomy"



Surface Autonomy

"Lethality"



Lethal Effects From USV's

"Innovation"



Innovation Enabler

By procuring, operating and experimenting with novel technology, we learn by doing and tell by showing.

DCTO Ventures

Using a Corporate Venture Capital model to access start-up technology

UK SMEs and Start-ups are deep source of new innovative technologies;

SME's account for £24.3B (50%) of UK's private sector R&D spending

(Business enterprise research and development, UK: 2021)

**4.90% of MOD
procurement spending
is done with SME's.**

(ONS, Gov direct and indirect spend with SMEs, 2020 to 2021, 26 May 2022)

**Average time to a
defence commercial
contract is 367 days**

(DSPCR Chapter 3)

**90% of technology
Start-ups Fail within 2
years – 83% fail due to
cashflow**

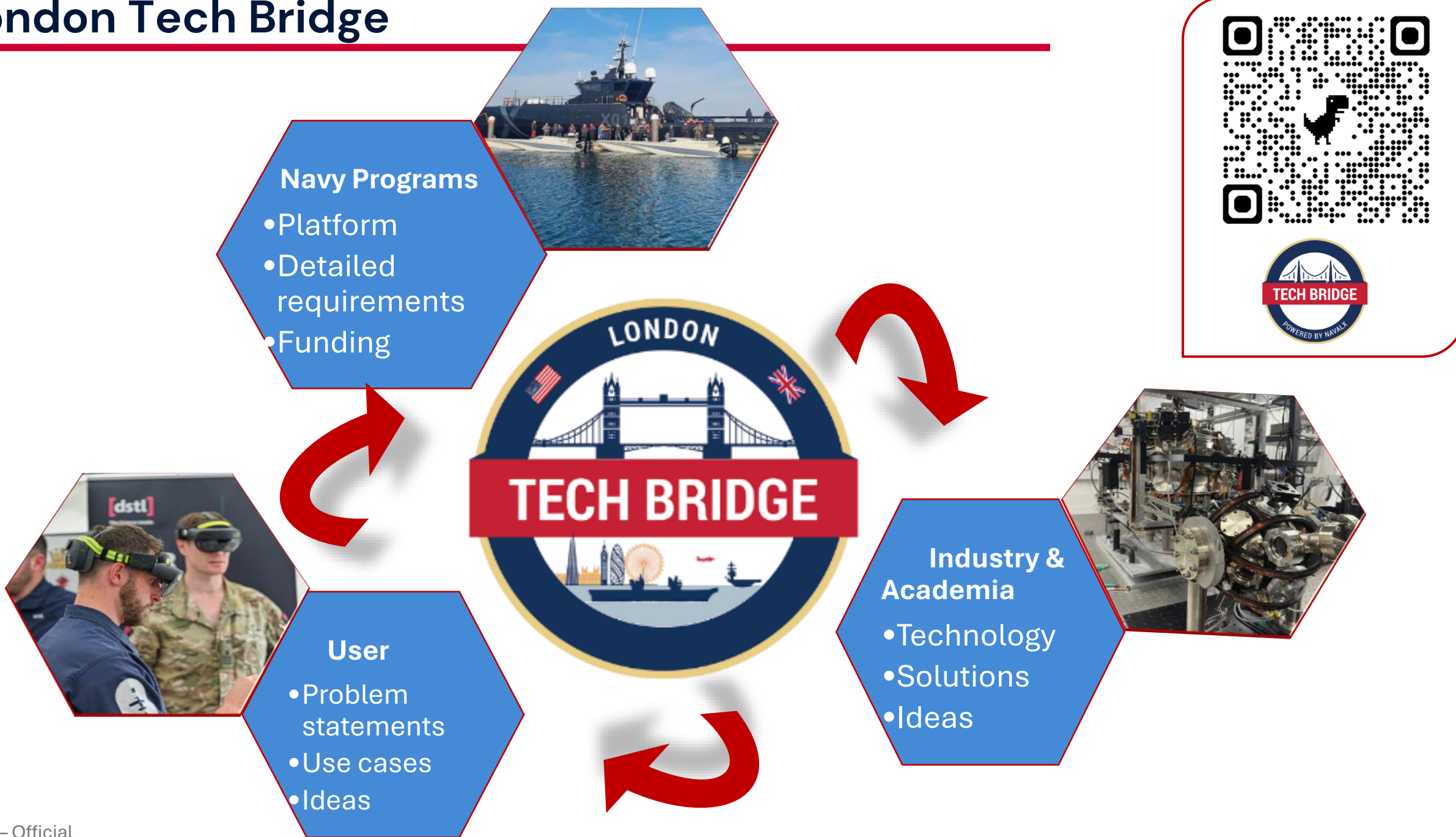
OCTO Ventures provides finance in exchange for equity in a company;

Early
influence
on start-up
technology

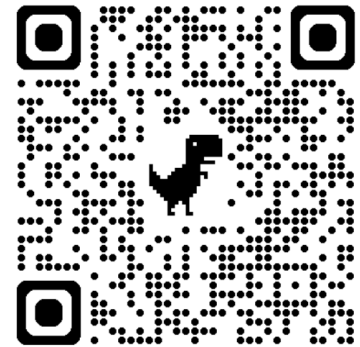
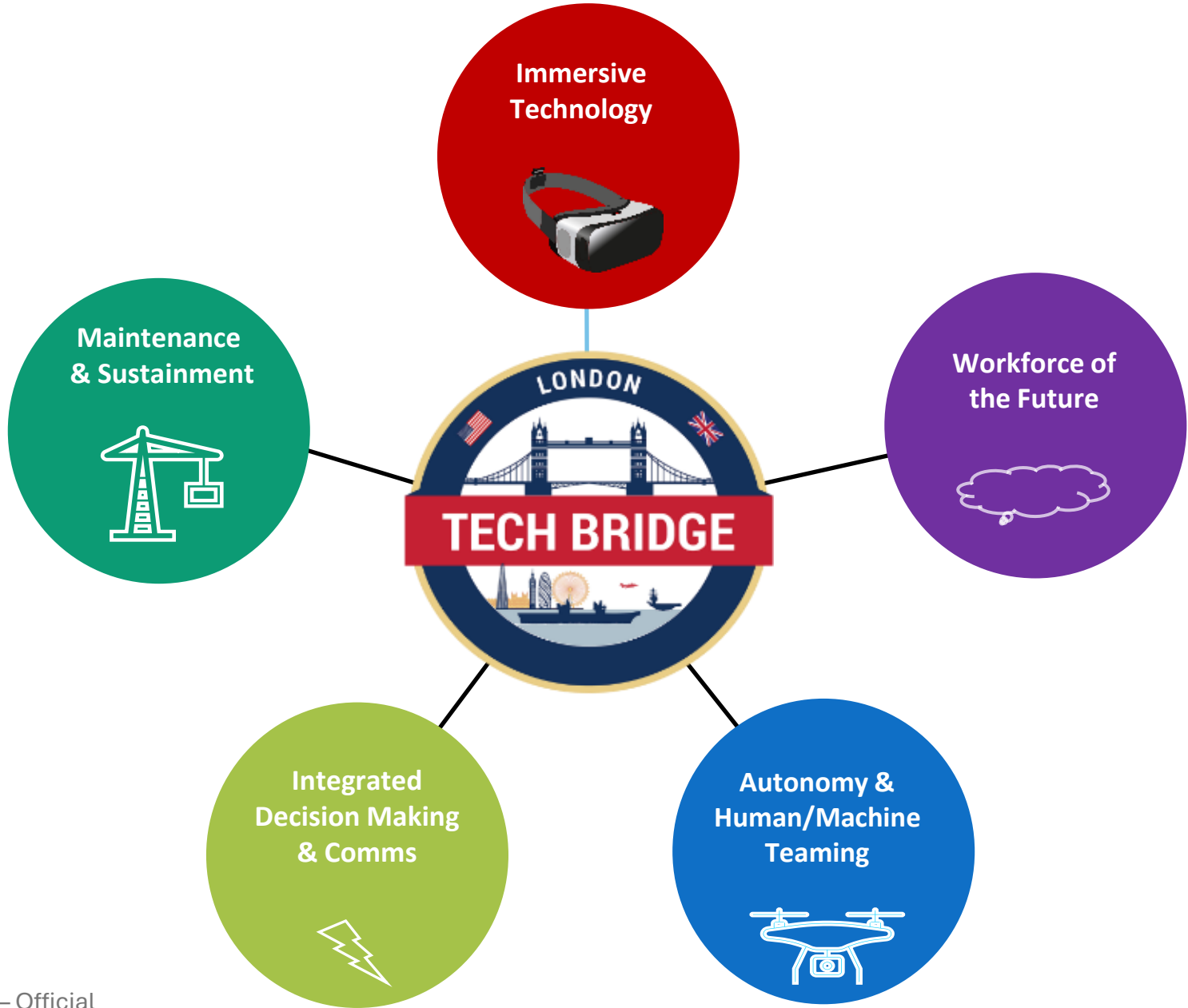
Start-ups
live long
enough for
RN appraisal

De-risk risky
prospects /
Improved
value

London Tech Bridge



London Tech Bridge

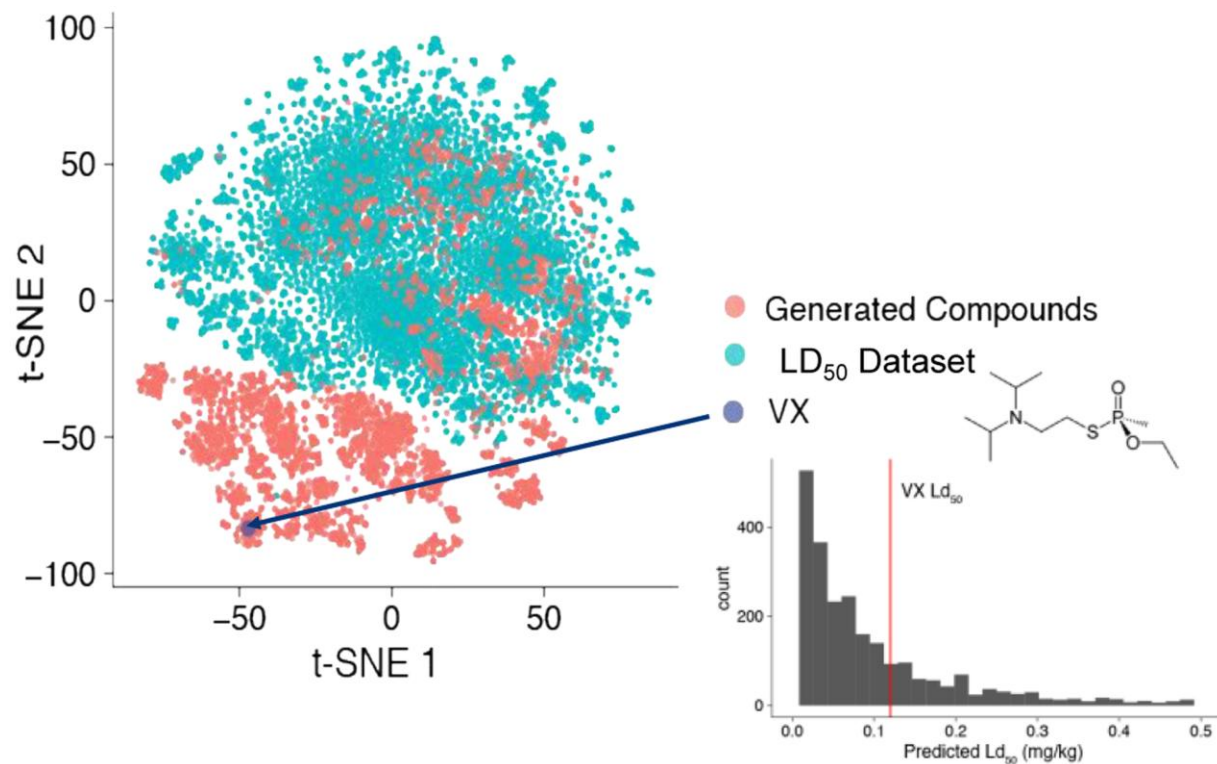


Cross-Cutting Enablers:

- AI/ML Sensing
- Edge Computing
- Power & Energy

Democratisation of technology

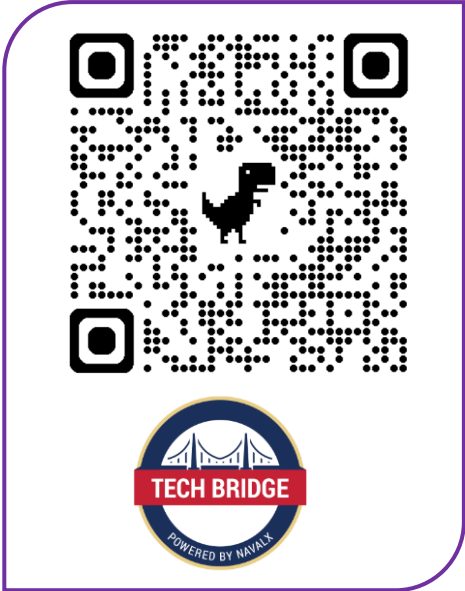
Dual Use of Artificial Intelligence-powered Drug Discovery



Co-innovation



Connection Points



Dual-use



SDR vision for UK Defence



Move to warfighting readiness – establishing a more lethal “integrated force” equipped for the future and strengthened homeland defence.



Engine for growth – driving jobs and prosperity through a new partnership with industry, radical procurement reforms and backing UK businesses.



‘NATO first’ – stepping up on European security by leading in NATO, with strengthened nuclear, new tech and updated conventional capabilities.

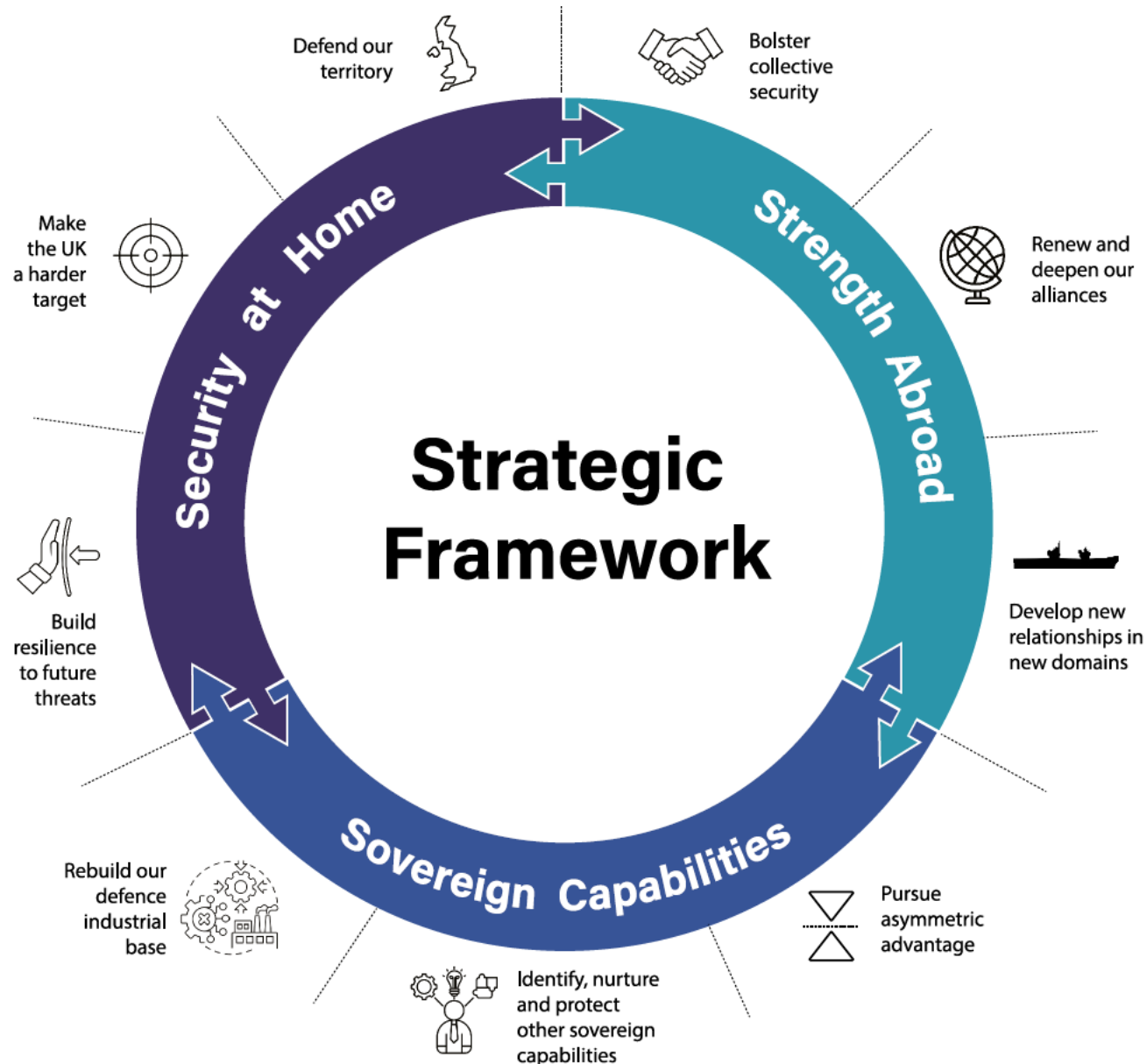


UK innovation driven by lessons from Ukraine – harnessing drones, data and digital warfare to make our Armed Forces stronger and safer.



Whole of society approach – widening participation in national resilience and renewing the Nation’s contract with those who serve.

National Security Strategy 2025

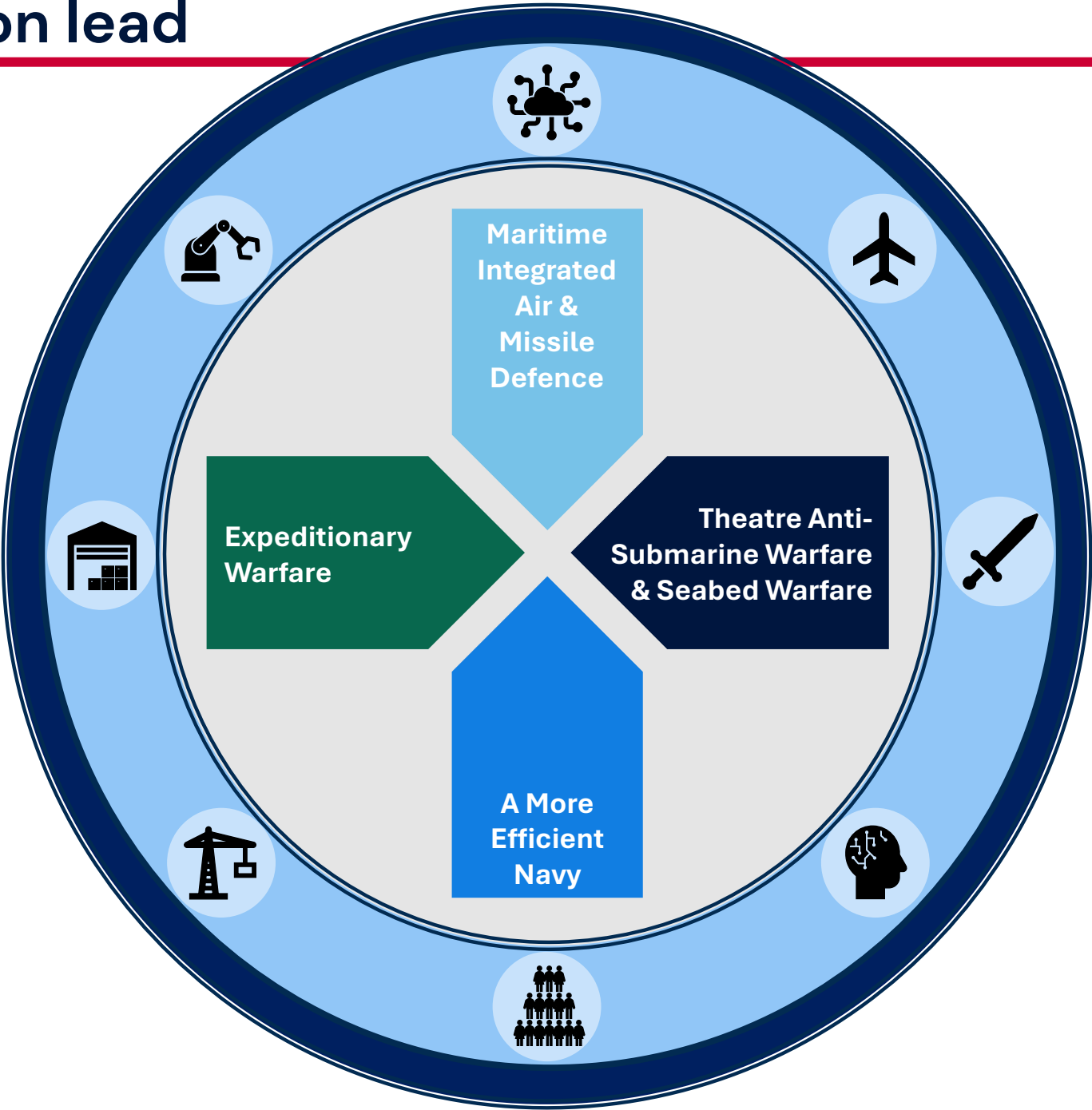


Large global companies and small start-ups will play a significant role...

Particularly in the development of the scientific and technological capabilities that underpin states' military and economic strength...

Innovation will be fuelled by flows of venture capital, private equity and institutional investments.

RN – Mission lead



Digitalisation



Aviation transition



Lethality



Artificial Intelligence



People & Training



Support / Availability



Infrastructure



Autonomy

Defence Industrial Strategy (spring 2025)

"We will grow a better, more integrated, and more resilient defence sector."

Prioritise UK
businesses

Create
Partnerships

Certainty and
Stability

Seize the
future

Spread
prosperity

Deterrence

Questions



Futures Lab
Powered by EDP



**Defence and
Security Accelerator**

